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THE INDIAN TYRE INDUSTRY: DRIVEN BY TECHNOLOGY

The Indian tyre industry has been quick in adopting the latest technology trends through foreign collaborations and tailoring these to Indian needs. The manufacturers are also investing in development of 'green tyres'.



he Indian tyre industry has been reporting good growth figures over the past few years, spurred by the growing passenger vehicle and two-wheeler market. It has emerged as one of the most competitive markets in the world and with the emergence of new technology, ultra-modern production facilities and availability of raw materials, the sector is poised to grow further.

technological changes have taken place in tyre design from the conventional bias or diagonal ply of the past to the current steel-belted radial tyres, tubeless tyres, tyres with low aspect ratios, punctureresistant tyres, etc. Testing standards have also evolved accordingly to ensure high performance, mileage, safety, reliability and longevity of the tyres. The Indian tyre industry has been quick in adopting the latest technology trends through foreign

collaborations and tailoring these to Indian needs. The manufacturers are also investing in development of 'green tyres' and in capacity expansion for radial tyres. Innovative technologies like self-inflation and run flat tyres (RFT) are also gaining popularity in the Indian market.

The market for radial tyres in the commercial vehicles segment has seen rapid growth in recent times. In the medium and heavy commercial vehicle segment the current adoption levels of radial tyres is around 15 per cent. In the light commercial vehicle segment, it is estimated to be 18 per cent. The passenger car segment switched to radial tyres earlier, and within a short period of time, penetration levels reached almost 100 per cent. This segment will surely be the focus for Indian tyre manufactures as it is expected to grow at about 15 per cent over the next few years to Rs 393 billion by 2015.

Global scenario

Increasing sales of passenger and commercial vehicles in developing countries and a strong demand for replacement tyres is providing significant opportunities for players in the automotive tyre industry. A projected CAGR of around 4 per cent

carbon dioxide emissions per year

over the next five years for the global tyre market means an estimated \$187 billion by 2017.

The passenger car segment is forecast to witness the highest growth over the next five years. Regionally, the APAC region is anticipated to lead growth during the forecast period. It is expected to see the strongest growth in rubber demand, reflecting the strength of the tyre market in China, India, Thailand and Vietnam.

The global automotive tyre market is highly consolidated and consists of passenger car tyres, heavy truck tyres and other segments. North America dominates this market with approximately 30 per cent of the total global demand for tyres. Fuel efficiency and safety concerns are key factors influencing the purchase of tyres in developed markets, which are transitioning into higher-performance tyres. Japan and Europe have implemented strin-

> gent tyre performance criteria (covering rolling resistance related fuel saving, wet grip-related braking distance and noise reduction). Europe anticipates a 20 million tonnes reduction traffic-related

due to enhanced tyre performance.

Indian scenario

In 2011-12, the Indian tyre industry recorded a turnover of Rs 300 billion, producing 119.2 million tyres, amounting to 1.49 million metric tonnes. Currently, India has 40 listed tyre manufacturing companies, of which the top 10 account for over 96 per cent of the country's total tyre production. The tyre export market in India is valued at Rs 3.6 billion. While the tyre industry is largely dominated by the organised sector, the unorganised sector dominates the bicycle tyre market. With the focus on providing better products and services, Indian tyre manufacturers are setting up well-equipped in-house R&D centres with emphasis on developing cutting-edge technology for new compounds, new designs for different segments and new rein-

> forcement materials. Cost optimisation for quality improvements and orientation towards changing customer requirements are also areas of research.

> The concept of 'green tyres' is now emerging as a benchmark for the industry's competitiveness. Though the technology has been around since the 1990s, due to higher manufacturing costs, it was put on a backburner until recently. Green tyres provide numerous benefits over normal tyres, including lower fuel consumption.

Domestic and export markets hold huge potential

India is set to break into the league of the top five vehicle producing nations.

Table I **Domestic and Export Potential** (US\$ billion)

| Dome | stic marke | et potential | Export market potential | | | | | |
|------|------------------|--------------------|-------------------------|--------------------|------|------------------|--|--|
| Year | After- market | Original equipment | Year | Year North America | | Other markets | | |
| 2010 | 4.0 | 18.0 | 2010 | 1.1 | 2.3 | 0.4 | | |
| 2015 | 6.1 | 42.9 | 2015 | 3.6 | 4.2 | 1.7 | | |
| 2020 | 103 | 69.7 | 2020 | 10.6 | 12.9 | 4.0 | | |

Source: ACMA, Aranca Research

Table II **Tyre Production in India**

| | | | | (in 1000s) | | | |
|--------------------|---------|---------|---------|------------|---------|---------|---------|
| Category | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 |
| Trucks and buses | 11,941 | 12,367 | 13,137 | 12,839 | 14,811 | 15,668 | 16,085 |
| Passenger cars | 13,605 | 14,264 | 16,437 | 16,571 | 20,047 | 26,201 | 27,141 |
| Jeeps | 1272 | 1368 | 1467 | 1469 | 1402 | 1500 | 1595 |
| LCVs | 4529 | 4820 | 5320 | 5298 | 5739 | 6029 | 6688 |
| Tractor fronts | 1383 | 1754 | 1814 | 1842 | 2386 | 2595 | 2756 |
| Tractor rears | 1134 | 1296 | 1234 | 1315 | 1634 | 1777 | 1889 |
| Tractor trailers | 596 | 823 | 886 | 758 | 903 | 1051 | 1022 |
| ADVs | 325 | 381 | 409 | 281 | 294 | 311 | 293 |
| Scooters | 9519 | 9643 | 11,604 | 10,882 | 13,558 | 20,140 | 22,194 |
| Motorcycles | 21,053 | 26,079 | 27,921 | 30,148 | 35,664 | 43,118 | 44,857 |
| Mopeds | 55 | 0* | 0* | 0 | 0 | 0 | 0 |
| Industrials | 514 | 635 | 733 | 568 | 538 | 616 | 681 |
| OTR (off-the-road) | 106 | 115 | 141 | 136 | 161 | 191 | 196 |
| Aero | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 66,032 | 73,545 | 81,103 | 82,107 | 97,137 | 119,197 | 125,397 |

*With effect from April 2006, moped tyre production has been included in the scooter category Source: ATMA

| Table III Tube Production in India | | | | | | | | | |
|-------------------------------------|---------|---------|---------|---------|---------|---------|---------|--|--|
| (in 1000s) | | | | | | | | | |
| Category | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | | |
| Trucks and buses | 10,522 | 11,257 | 12,016 | 11,911 | 14,142 | 14,990 | 15,404 | | |
| Passenger cars | 6990 | 8509 | 11,490 | 10,773 | 9922 | 9127 | 10,219 | | |
| Jeeps | 1066 | 1132 | 1416 | 1411 | 1430 | 1746 | 1980 | | |
| LCVs | 3775 | 4156 | 4147 | 4213 | 4912 | 5232 | 5417 | | |
| Tractors | 1232 | 1425 | 1443 | 1334 | 1970 | 2006 | 2145 | | |
| ADVs | 165 | 213 | 181 | 184 | 235 | 198 | 166 | | |
| Scooters | 7044 | 7461 | 9128 | 8242 | 11,610 | 16,321 | 17,177 | | |
| Motorcycles | 22,263 | 28,067 | 30,817 | 31,526 | 37,095 | 43,156 | 45,091 | | |
| Mopeds | 227 | 0* | 0* | 0 | 0 | 0 | 0 | | |
| Industrials | 99 | 108 | 112 | 79 | 64 | 74 | 100 | | |
| OTR | 38 | 48 | 60 | 60 | 68 | 97 | 112 | | |
| Aero | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total | 53,421 | 62,376 | 70,810 | 69,733 | 81,448 | 92,947 | 95,835 | | |

*With effect from April 2006, moped tube production has been included in the scooter category Source: ATMA

| Catagogy board Type Exports | | | | | | | | |
|-----------------------------|-----------------------------|---|--|--|--|--|--|--|
| Category-base | Category-based Tyre Exports | | | | | | | |
| • • | _ | - | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

| (Numb | | | | | | | (Numbers) |
|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Category | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 |
| Trucks and buses | 2,408,759 | 2,276,049 | 2,431,545 | 1,933,959 | 2,052,946 | 2,008,859 | 2,247,268 |
| Passenger cars | 1,052,874 | 966,046 | 1,091,715 | 991,558 | 845,688 | 1,116,192 | 1,564,804 |
| Jeeps | 885 | 1420 | 7461 | 10,263 | 6946 | 93,356 | 119,292 |
| LCVs | 1,390,814 | 1,599,230 | 1,621,880 | 1,630,483 | 1,465,991 | 1,454,027 | 1,692,673 |
| Tractor fronts | 13,408 | 11,078 | 17,072 | 13,051 | 12,052 | 10,899 | 18,463 |
| Tractor rears | 98,807 | 56,186 | 66,644 | 46,347 | 46,206 | 43,472 | 33,305 |
| Tractor trailers | 3833 | 8665 | 17,468 | 20,067 | 4692 | 1320 | 3537 |
| Motorcycles | 84,908 | 151,677 | 322,630 | 453,226 | 362,784 | 755,892 | 950,236 |
| ADVs | 0 | 0 | 30 | 0 | 0 | 0 | 0 |
| Scooters | 289,984 | 320,536 | 45,338 | 435,778 | 441,965 | 627,093 | 913,157 |
| Implements | 2447 | 4045 | 5637 | 9962 | 15,693 | 106,430 | 88,675 |
| Industrial | 7303 | 11,543 | 12,777 | 7605 | 8002 | 124,943 | 105,063 |
| OTRs | 33,480 | 43,085 | 45,919 | 36,774 | 35,515 | 111,902 | 184,635 |
| Antique | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 5,387,502 | 5,449,560 | 6,094,116 | 5,589,043 | 5,298,480 | 6,454,385 | 7,921,108 |

Table IV

The total turnover of India's autocomponents sector is expected to almost treble in size to \$113 billion in

the financial year 2021-22 from \$43.5 billion in FY 2012-13.

The domestic market is expected

to account for 80 per cent of the total sales by 2020. Exports will account for the balance 20 per cent of the market by 2020.

Top 10 tyre companies in India in 2012

Here is a list of the top 10 tyre companies, ranked on the basis of net sales, as of 2012:

1. MRF. MRF, which stands for Madras Rubber Factory, has been the market leader for the last 21 years. Starting out as a toy-balloon manufacturer, it become the first Indian tyre company to touch a turnover of Rs 50 billion. MRF has built a strong association with sports, mostly cricket and motor sports. Most cricket lovers will remember the MRF logo on Sachin Tendulkar's bat.

Apollo 2. Tyres. With its portfolio of six brands—Apollo, Dunlop, Kaizen, Maloya, Regal and Vredestien—Apollo Tyres caters to all segments of customers ranging from passenger and commercial vehicles to off-highway tyres. It is the 15th largest tyre manufacturer in the world. The company managed a growth rate of 37 per cent in 2012, having been slightly hit by rising raw material costs. In the car segment, Apollo is the biggest supplier of tyres.

3. JK Tyres. The company was hit by slowdown

in the automotive sector this year as the truck/bus segment, in which it is the market leader, recorded a growth

Source: ATMA

of just 7 per cent and the car sales saw a growth of 2.7 per cent. Overall, the company registered a growth of just 17 per cent, which is pretty low by industry standards. On a positive note, its all-radial plant coming up in Chennai is on course. Increased capacity is expected to give JK Tyres a renewed strength in the market.

4. CEAT Tyres. CEAT, owned by the RPG Group since 1982, is probably the most visible face of the Indian tyre industry. Cricket lovers are familiar with the CEAT Cricket Ratings, which was the first international cricket rating system. More recently, its advertising campaign "The road is full of idiots" won many awards and critical acclaim. The

company scaled the Rs 10 billion export benchmark in 2012.

5. Balkrishna Tyres. BKT operates in the niche category of 'offhighway tyres' used in segments like agriculture, construction, industrial and earthmovers. The company has enjoyed a year-on-year (y-o-y) growth rate of 46 per cent in 2012. Its sales mostly come from overseas markets and hence the continued downturn in Europe and US could slow down its growth in the coming vears.

6. Goodyear Tyres. The company was named after the inventor of vulcanised rubber, Charles Goodyear. Internationally, it has been associated with motor racing for a very long time—both as a supplier of tyres and as a sponsor. Goodyear also supplies tyres to tractor companies in India. It was conferred the Super Brand status in 2010-11. Its active marketing campaigns—be it the 'Women With Drive' programme, the 'Highway Helper' iPhone app or the Goodyear blimp—have a high recall value with customers.

7. TVS Srichakra. This company is primarily a manufacturer of rubber tyres, tubes and rubber products for two and three wheelers. It supplies tyres to vehicle manufacturing units, OEMs and the domestic after-market segment as well. With its two manufacturing units at Madurai and Rudrapur, TVS Srichakra produces nearly 11 million tyres every year. Growth in the overseas market and the domestic OEM segment helped the company register a y-o-y growth rate of 28.44 per cent in 2012.

8. Falcon Tyres. Falcon Tyres is known under the brand name of Dunlop in India. It was taken over by the Ruia Group in 2005. Its association with Sumitomo Rubber Industries Ltd of Japan has given it access to the latest technology and enabled it to streamline its processes. Based in Mysore, it has clientele including big names like Hero Motor Corp, Bajaj Auto and Honda Motors.

9. Govind Rubber. Though it started off as a small player in the bicycle tyre industry, GRL has

Table V **Production, Consumption and Imports of Natural Rubber**

| Year | Production | Consumption | | | | Total | Total |
|------------|------------|-------------|-------|-----------------|-----|-------------|---------|
| | | Tyre se | ector | Non-tyre sector | | consumption | imports |
| 2004-05 | 749,660 | 406,220 | 54% | 349,170 | 46% | 755,390 | 68,700 |
| 2005-06 | 802,625 | 442,921 | 55% | 358,189 | 45% | 801,110 | 45,285 |
| 2006-07 | 852,895 | 462,081 | 56% | 358,224 | 44% | 820,305 | 89,799 |
| 2007-08 | 825,345 | 495,577 | 58% | 365,878 | 42% | 861,455 | 86,394 |
| 2008-09 | 864,500 | 508,121 | 58% | 363,599 | 42% | 871,720 | 77,616 |
| 2009-10 | 831,400 | 576,210 | 62% | 354,355 | 38% | 930,565 | 177,130 |
| 2010-11 | 861,950 | 597,623 | 63% | 350,092 | 37% | 947,715 | 190,692 |
| 2011-12 | 903,700 | 631,410 | 65% | 333,005 | 35% | 964,415 | 213,785 |
| 2012-13(E) | 912,200 | 631,800 | 65% | 340,180 | 35% | 971,980 | 216,642 |

Source: ATMA

Table VI **Automobile Production Trends**

(numbers)

| Category | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 |
|---------------------|-----------|------------|------------|------------|------------|------------|------------|
| Passenger vehicles | 1,309,300 | 1,545,223 | 1,777,583 | 1,838,593 | 2,357,411 | 2,982,772 | 3,123,528 |
| Commercial vehicles | 391,083 | 519,982 | 549,006 | 416,870 | 567,556 | 760,735 | 911,574 |
| Three-wheelers | 434,423 | 556,126 | 500,660 | 497,020 | 619,194 | 799,553 | 877,711 |
| Two-wheelers | 7,608,697 | 8,466,666 | 8,026,681 | 8,419,792 | 10,512,903 | 13,349,349 | 15,453,619 |
| Total | 9,743,503 | 11,087,997 | 10,853,930 | 11,172,275 | 14,057,064 | 17,892,409 | 20,366,432 |

Source: Society of Indian Automobile Manufacturers

Table VII

Category-wise Tyre Production in India

Financial year 2011-12 to 2012-13 (April-December)

(million)

| | | | <i>IIIIIIIIIIIII</i> |
|-----------------------------------|---------|---------|----------------------|
| Types for | 2011-12 | 2012-13 | Per cent Change |
| Trucks and buses | 11.951 | 12.709 | 6 |
| Passenger cars/jeeps* | 21.379 | 23.883 | 12 |
| Light commercial vehicles | 5.052 | 4.495 | -11 |
| Small commercial vehicles (SCV)** | _ | 1.697 | _ |
| Tractor fronts | 2.059 | 2.113 | 3 |
| Tractor rears | 1.413 | 1.426 | -0.3 |
| Tractor trailers | 0.748 | 0.677 | -9 |
| Scooters/mopeds | 16.636 | 12.158 | -27 |
| Motorcycles | 34.067 | 32.08 | -6 |
| Industrial/off the road (OTR) | 0.144 | 0.225 | 56 |
| Other tyres (Industrial & ADV)*** | 0.718 | 0.742 | 3 |
| Total | 94.184 | 92.205 | -2 |
| | | | |

^{*} W.e.f. FY 2012-13, the jeep tyre production merged with the passenger car tyre category

Source: ATMA

Table VIII

Category-wise Tyre Export

Financial year 2011-12 to 2012-13 (April-December)

| | | | (numbers) |
|------------------------------------|---------|---------|--------------------|
| Category | 2011-12 | 2012-13 | Per cent change |
| Trucks and buses | 1680837 | 1778527 | 6 |
| Passenger cars/jeeps* | 1268163 | 1314184 | 4 |
| LCVs | 1228694 | 1374309 | 12 |
| Tractor fronts | 12725 | 19164 | 51 |
| Tractor rears | 21808 | 27342 | 25 |
| Tractor trailers | 2480 | 1963 | -21 |
| Motorcycles | 708993 | 849653 | 20 |
| Scooters (2/3 wheelers) | 643193 | 601571 | -6 |
| Implements | 69238 | 103895 | 50 |
| Small comm. vehicles (SCVs)** | _ | 1236 | _ |
| Other tyres (Industrial & ADVs)*** | 56305 | 82362 | 46 |
| OTR | 170662 | 116648 | -32 |
| Total | 5863098 | 6270854 | 7 |

^{*} W.e.f. FY 2012-13 jeep tyre exports merged with the passenger car tyre category

grown from its humble beginnings to become known for its high-quality and innovative products in this segment. GRL has given this industry many breakthroughs in the form of puncture-protection tyres and selfsealant tubes. It has recently started manufacturing tyres for other vehicles as well.

10. Krypton Tyres. Krypton Tyres was solely into manufacturing PU tyres for bicycles when it was set up in 1990. But with time, it has expanded its product line and now manufactures a range of tyres for not only bicycles but also wheel chairs and trolleys. It has further diversified into the footwear industry by launching its own brand Softflex.

Current market status of India's automotive industry

1. The Indian automotive market

is one of the most competitive markets with low manufacturing costs, which makes it an attractive assembly base for foreign automobile manufacturers.

- 2. India is the second fastest growing automobile market in the world after China.
- 3. Cars comprise the major segment in the Indian automotive industry with a growth rate of more than 19 per cent annually.
- 4. The large population growth of more than 20 million a year and the rising living standards are two important indicators that logically lead to an increasing demand for automobiles in India.
- 5. The Indian car industry is witnessing a shift from two wheelers to cars, due to the rising availability of low-cost cars and the car becoming a status symbol.
- 6. Based on the overall production of cars in the country, the In-

dian automotive industry is now the sixth largest in the world between South Korea (5th) and Brazil (7th). India is the fourth largest in the Asian region after China, Japan, and South Korea, in that order.

7. Car brands like Jaguar have an advantage when they are produced in India, since they become less expensive to sell. Imported cars are very expensive to acquire in India, due to the many import licences and tariffs that lead to higher prices of imported cars.

The industry produced 1,684,011 vehicles in April 2013 as against 1,721,455 in April 2012, showing a decline of (-) 2.81 per cent over the same month last year.

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^{* *} New category

^{***} W.e.f. 2012-13 industrial and ADV tyre production merged as 'other tyres' (a new category)

^{**} New category

^{***} W.e.f. 2012-13 industrial and ADV tyre exports merged as 'Other Tyres' (a new category) Source: ATMA